# DUNFERMLINE ATHLETIC FOOTBALL CLUB LIMITED ANNUAL REPORT AND FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MAY 2021

# **COMPANY INFORMATION**

**Directors** 

Mr R I McArthur Mr W A Braisby Mr C McBay Mr J Leishman Mr R Garmory Mr I Hunter Mr A Main Mr T W Meggle Mr N R R Teller

Mr D Cook

Company number

SC011580

Registered office

East End Park Halbeath Road Dunfermline Fife **KY12 7RB** 

**Auditor** 

Thomson Cooper 3 Castle Court Carnegie Campus Dunfermline

Fife **KY11 8PB** 

**Bankers** 

Santander 2 Triton Square Regent's Place London NW1 3AN

(Appointed 1 September 2020)

(Appointed 1 September 2020) (Appointed 8 February 2022)

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# **CHAIRMANS STATEMENT**

### FOR THE YEAR ENDED 31 MAY 2021

#### General

The Directors present the Company's financial statements for the year ended 31 May 2021.

#### Fair review of the business

This year was even more unusual and challenging than the previous year and I am delighted that we are reporting a profit for the year. Such was the unique nature of season 2020-21, that it is almost meaningless to compare this financial outcome with those of previous years.

The shortened season got off to a late start, with all SPFL clubs having to make arrangements to ensure that they adhered to the frequently changing Covid-19 protocols which applied to Scottish football. Even then, issues stemming from the virus led directly to clubs having postponed and foregone fixtures. Of course, our whole season was played out behind closed doors. With our supporters proving to have been "the twelfth man" on so many occasions in the past, it was hugely disappointing for everyone at the Club to have to play in empty stadia.

Yet again, our supporters displayed their great loyalty to our Club. Despite there being little or no likelihood of supporters being allowed in to East End Park to watch a live game, over 2,000 season tickets were bought by fans. The supporters' commitment to our club over many years has been outstanding.

# **New Shareholder and Directors**

In September 2020, DAFC Fussball GmbH made a substantial equity investment in the Club, acquiring a 30% shareholding and an option to make a further investment which would take their stake up to 75.1% (although the terms of the investment were later varied as described below).

At the same time, three representatives of DAFC Fussball GmbH — Nick Teller, Damir Keretic and Thomas Meggle — joined the Club's Board. Given the worldwide Covid-19 travel restrictions that were in place at the time and given that there was no certainty as to when those restrictions might start to be eased, that September investment was a very reassuring and generous statement of DAFC Fussball GmbH's intent.

Although, until recently, all Board meetings had to be held virtually, our three new directors have made important contributions and have played a valuable part in bringing the Club through this difficult period. We were finally able to convene our first, full Board meeting at East End Park in August 2021.

# **Football**

In common with all other Scottish clubs, the Covid-19 protocols agreed between the Scottish football authorities and the Scottish Government created considerable, practical difficulties for our players and our management team in terms of: travelling to training and to matches; training itself; and, pre-match and post-match activity. The Board is extremely grateful to all our staff for the positive way in which they approached their roles at the Club under these restrictions and for the commitment they showed to the Club and its supporters by doing so.

Once again, we set out to improve on our league finishing position and we drew up a budget designed to allow the Manager to strengthen the playing squad. Despite a rather disappointing record away from home, we made the play-off stage by finishing in 4th place.

To suffer another early departure from the Scottish Cup was disappointing.

# **CHAIRMANS STATEMENT (CONTINUED)**

#### FOR THE YEAR ENDED 31 MAY 2021

# Fair review of the business

The following table reflects the last three seasons' performances.

	2021	2020	2019
SPFL Ladbrokes Championship – Final Placing	4th	6th	7th
Scottish Cup	Round 2	Round 3	Round 4
League Cup	Quarter Final	Round 2	Round 2
Challenge Cup	Not Played	Round 3	Round 3

In May 2021, Stevie Crawford resigned as First Team Manager. The Board is very grateful to Stevie for his tremendous work on behalf of the Club.

Later that month, after a thorough recruitment process, Peter Grant was appointed to fill the vacancy brought about by Stevie Crawford's resignation. Having successfully qualified from the group stages of the Premier Sports Cup we were ultimately knocked out of that competition at Ibrox Stadium. Our cinch Championship fixtures got off to a poor start and on 31 October 2021 we agreed the termination of his contract with Peter, but would wish to thank him for his hard work and efforts.

After another thorough recruitment process, we were delighted to announce, on 12 November 2021, the appointment of John Hughes as our First Team manager.

# **Finances and Trading**

It is pleasing that the Club has again shown a profit for the year. The Club has generated profits in six of the last seven years.

As I said earlier, a comparison of this year's financial results with those of previous years is almost meaningless, given the very particular circumstances of this year. Given the fact that, at the start of the season, our supporters knew that the likelihood of their being able to attend matches in person was very low, the Club's turnover (which does not include the grants referred to below) was 60% of the previous year's figure. A great many of our costs, however, (employment costs, for example) remained much in line with the previous year. Indeed, with the Covid restrictions in place in Scottish football, the costs of players and management travelling to training and matches was considerably greater than in the previous year.

In common with every Championship club, we benefitted from a grant of £500,000 from the Scottish Government. In line with UK accounting standards, the whole of that grant is reflected in this year's Profit and Loss Account, although the adverse financial impact of Covid-19 continues to be felt in the current year.

Like every SPFL club, we also benefitted from a grant in excess of £50,000 from The SPFL Trust ("the James Anderson Gift").

# **Community Activity**

With one or two notable exceptions, virtually all of the Club's community activities had to be set to one side during the year, but as I write this, I know that our key community partner - the Pars Foundation are operating again although not fully, due to ongoing Covid issues.

Eddie Martin, our Mental Health Ambassador continues to do a great job, working alongside the Pars Foundation and I would also like to thank our Club Chaplain, Rae McKenzie for his continued support and efforts.

Sadly, due to the ongoing restrictions associated with the pandemic our award-winning schools' engagement programme has been held in abeyance since March 2020 which has been very disappointing for everyone concerned, not least the very many school children in the wider Dunfermline area.

# CHAIRMANS STATEMENT (CONTINUED) FOR THE YEAR ENDED 31 MAY 2021

#### The Future

Notwithstanding the difficulties the Club faced over the last two years, the future is looking very bright.

#### Covid-19 Restrictions

We are now able to welcome back supporters into East End Park although, at the time of writing, Covid restrictions continue to have an adverse impact on attendances and turnover. It has been said by so many and so often, but it is absolutely true to say that football is nothing without supporters and the Board is looking forward to a period when the threat of possible restrictions has disappeared.

# New Investment Capital

As was announced in November 2021, DAFC Fussball GmbH came forward with a revised proposal for its further funding for the Club. The previous commitment to exercise, by 31 December 2021, its option to increase its shareholding in the Club to 75.1% in return for further equity capital was cancelled. Instead, DAFC Fussball GmbH provided an even larger capital sum by way of a Convertible Loan Note. That loan carries no interest, is unsecured and need not be repaid in cash. On redemption, which will happen within five years, both parties have the right to repay the loan by way of an issue by the Club of new shares. To reflect the larger investment that is now involved, the issue of those shares will give DAFC Fussball GmbH an 80% stake in the Club. That is a terrific commitment by DAFC Fussball GmbH, given the practical difficulties which its representatives face in travelling to, and spending time in, Scotland.

#### Infrastructure Changes

The new investment capital from DAFC Fussball GmbH has allowed the Club to make two major commitments which the Board believes will produce considerable, long-term benefits for both the Club and the local community.

First, the Club has taken a 25-year lease (with a further ten-year option) of the former Civil Service sports ground site in Rosyth at which our new training facility will be located. Work has already started on the internal redevelopment of the existing building on the site and the preparatory work associated with the creation of three full-size football pitches: one artificial surface and two grass pitches. Due to the ongoing uncertainty caused by the pandemic and Brexit, there are going to be considerable challenges over the coming months, so we cannot be definitive as yet on completion dates.

Second, following the unanimous decision of the four member clubs to wind up the Fife Elite Football Academy, we have established our own Youth Academy which will be based at Rosyth.

In addition to the Rosyth site's being the training facility for our First Team and the home of our Youth Academy, it will also become the new base for Pars Foundation. This will greatly benefit the foundation as it will allow it to provide an improved quality, and a greater variety, of health and wellbeing programmes to the local community.

Your Board sees these moves at Rosyth as a major step change in the development of the Club. Having our own training facility will be a tremendous asset for our management team and players and should make it easier for the Club to recruit new players in the future. Having our own Youth Academy should allow us to grow our own talent. Providing the Pars Foundation with the facilities that the Rosyth site will offer will greatly increase our community involvement.

Without the investment and support of DAFC Fussball GmbH, none of these changes could ever have happened.

# CHAIRMANS STATEMENT (CONTINUED)

# FOR THE YEAR ENDED 31 MAY 2021

### **Board Changes**

David Cook joined the Club as full-time CEO on 8 February. David has a wealth of experience from a variety of senior roles in a number of senior football clubs and is a Dunfermline Athletic supporter. David will sit on the DAFC Board.

Damir Keretic has kindly agreed to stand down as a Director of the Club, but he will continue to be actively involved in DAFC Fussball GmbH. I must put on record my gratitude to Damir for his service to the Club, which is much appreciated.

# Appreciation

As always, I must express my personal thanks, and those of the rest of the Board, to the enormous number of people who so enthusiastically give of their time and other resources to help the Club be it in terms of media work, our club shop and ticket office or stadium maintenance.

I would also like to thank all of the fantastic people behind the scenes who work away without a lot of recognition on behalf our club at the Centenary Club Lifeline, 1885 Business Club, Pars Supporters Trust, DASC Shop, Young Pars, the Heritage Trust and Pars TV.

The commitment and loyalty shown by our supporters are greatly valued and appreciated by the Board and we look forward to building on that support as we take the Club into an exciting future. I would also like to acknowledge the various organisers within our supporters' clubs (DASC, Kincardine, Rosyth & Inverkeithing and Old Inn) who loyally take buses to away games.

Finally, I would like to place on record our sincere thanks to our many club sponsors who have remained loyal to our club throughout these challenging times, their support is very much appreclated.

As I announced in November, I will be standing down as Chairman and a Director of the Company at the end of the current season. The events that led me to make my decision, were deeply disappointing as it had not been my intention to resign at the current time. Despite this, it has been an honour and a privilege to be Chairman of a club I have supported since I was 10 years old. Like every other Pars fan, my one regret is that we have not been more successful in terms of on the field results, but I sincerely hope that the work that has taken place behind the scenes as outlined earlier provides us with a better platform for the future.

On behalf of the board

Mr R I McArthur

Chairman

Date: 14/02/22

# **DIRECTORS' REPORT**

### FOR THE YEAR ENDED 31 MAY 2021

The directors present their annual report and financial statements for the year ended 31 May 2021.

#### **Principal activities**

The principal activity of the company continued to be that of the promotion and practice of football, and other related commercial activities.

#### **Directors**

The directors who held office during the year and up to the date of signature of the financial statements were as follows:

Mr R I McArthur Mr W A Braisby Mr C McBay Mr J Leishman Mr R Garmory Mr I Hunter

Mr A Main Mr D Keretic

Mr T W Meggle Mr N R R Teller (Appointed 1 September 2020 and resigned 31 January 2022)

(Appointed 1 September 2020) (Appointed 1 September 2020) (Appointed 8 February 2022)

### Auditor

Mr D Cook

In accordance with the company's articles, a resolution proposing that Thomson Cooper be reappointed as auditor of the company will be put at a General Meeting.

### Statement of directors' responsibilities

The directors are responsible for preparing the annual report and the financial statements in accordance with applicable law and regulations.

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period. In preparing these financial statements, the directors are required to:

- · select suitable accounting policies and then apply them consistently;
- · make judgements and accounting estimates that are reasonable and prudent;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the company's transactions and disclose with reasonable accuracy at any time the financial position of the company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

#### Statement of disclosure to auditor

So far as each person who was a director at the date of approving this report is aware, there is no relevant audit information of which the company's auditor is unaware. Additionally, the directors individually have taken all the necessary steps that they ought to have taken as directors in order to make themselves aware of all relevant audit information and to establish that the company's auditor is aware of that information.

# DIRECTORS' REPORT (CONTINUED)

# FOR THE YEAR ENDED 31 MAY 2021

This report has been prepared in accordance with the provisions applicable to companies entitled to the small companies exemption.

On behalf of the board

Mr R I McArthur

Chairman

Date: 1+102/22

# INDEPENDENT AUDITOR'S REPORT

# TO THE MEMBERS OF DUNFERMLINE ATHLETIC FOOTBALL CLUB LIMITED

### Opinion

We have audited the financial statements of Dunfermline Athletic Football Club Limited (the 'company') for the year ended 31 May 2021 which comprise the profit and loss account, the balance sheet, the statement of changes in equity and notes to the financial statements, including significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including FRS 102 The Financial Reporting Standard applicable in the UK and Republic of Ireland (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the company's affairs as at 31 May 2021 and of its profit for the year then ended:
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice;
- have been prepared in accordance with the requirements of the Companies Act 2006.

#### Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the *Auditor's responsibilities for the audit of the financial statements* section of our report. We are independent of the company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

# Conclusions relating to going concern

In auditing the financial statements, we have concluded that the directors' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the directors with respect to going concern are described in the relevant sections of this report.

# Other information

The other information comprises the information included in the annual report other than the financial statements and our auditor's report thereon. The directors are responsible for the other information contained within the annual report. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon. Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit, or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

# Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of our audit:

- the information given in the strategic report and the directors' report for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the strategic report and the directors' report have been prepared in accordance with applicable legal requirements.

# INDEPENDENT AUDITOR'S REPORT (CONTINUED) TO THE MEMBERS OF DUNFERMLINE ATHLETIC FOOTBALL CLUB LIMITED

### Matters on which we are required to report by exception

In the light of the knowledge and understanding of the company and its environment obtained in the course of the audit, we have not identified material misstatements in the strategic report and the directors' report.

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- · the financial statements are not in agreement with the accounting records and returns; or
- · certain disclosures of directors' remuneration specified by law are not made; or
- · we have not received all the information and explanations we require for our audit; or
- the directors were not entitled to prepare the financial statements in accordance with the small companies regime and take advantage of the small companies' exemption in preparing the directors' report.

#### Responsibilities of directors

As explained more fully in the directors' responsibilities statement, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the directors determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error. In preparing the financial statements, the directors are responsible for assessing the company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the company or to cease operations, or have no realistic alternative but to do so.

# Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud, is detailed below.

# Extent to which the audit was considered capable of detecting irregularities, including fraud

We considered the opportunities and incentives that may exist within the organisation for fraud and identified the greatest potential for fraud in the following areas: existence and timing of recognition of income, posting of unusual journals along with complex transactions and manipulating the Company's key performance indicators to meet targets. We discussed these risks with management, designed audit procedures to test the timing and existence of revenue, tested a sample of journals to confirm they were appropriate and reviewed areas of judgement for indicators of management bias to address these risks.

We identified areas of laws and regulations that could reasonably be expected to have a material effect on the financial statements from our sector experience and through discussion with the officers and other management (as required by the auditing standards).

We reviewed the laws and regulations in areas that directly affect the financial statements including financial and taxation legislation and considered the extent of compliance with those laws and regulations as part of our procedures on the related financial statement items.

# INDEPENDENT AUDITOR'S REPORT (CONTINUED) TO THE MEMBERS OF DUNFERMLINE ATHLETIC FOOTBALL CLUB LIMITED

With the exception of any known or possible non-compliance with relevant and significant laws and regulations, and as required by the auditing standards, our work in respect of these was limited to enquiry of the officers and management of the company.

We communicated identified laws and regulations throughout our team and remained alert to any indications of non-compliance throughout the audit.

Owing to the inherent limitations of an audit, there is an unavoidable risk that we may not have detected some material misstatements in the financial statements, even though we have properly planned and performed our audit in accordance with auditing standards. We are not responsible for preventing non-compliance and cannot be expected to detect non-compliance with all laws and regulations.

These inherent limitations are particularly significant in the case of misstatement resulting from fraud as this may involve sophisticated schemes designed to avoid detection, including deliberate failure to record transactions, collusion or the provision of intentional misrepresentations.

A further description of our responsibilities is available on the Financial Reporting Council's website at: https://www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditor's report.

Use of our report

This report is made solely to the company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members, as a body, for our audit work, for this report, or for the opinions we have formed.

Scall

Sharon Collins (Senior Statutory Auditor)
For and on behalf of Thomson Cooper, Statutory Auditors
Dunfermline

Date: \_17/2/22

# PROFIT AND LOSS ACCOUNT FOR THE YEAR ENDED 31 MAY 2021

	2024	2020
	2021 £	2020 £
	~	_
Turnover	1,161,215	1,934,387
Cost of sales	(1,584,154)	(2,038,863)
Gross loss	(422,939)	(104,476)
Administrative expenses	(361,434)	(375,921)
Other operating income	988,505	502,539
Operating profit	204,132	22,142
Interest receivable and similar income	-	100
Profit before taxation	204,132	22,242
Tax on profit	-	759
Profit for the financial year	204,132	23,001
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# **BALANCE SHEET**

# AS AT 31 MAY 2021

		20	21	2020	
	Notes	£	£	£	£
Fixed assets					
Intangible assets	3		13,333		<u> </u>
Tangible assets	4		1,077,245		1,170,050
Investments	5		66		66
			1,090,644		1,170,116
Current assets			.,,		.,,
Stocks		10,857		19,112	
Debtors	6	245,714		48,769	
Cash at bank and in hand		830,943		160,637	
		1,087,514		228,518	
Creditors: amounts falling due within					
one year	7	(267,441)		(193,716)	
Net current assets			820,073		34,802
Total assets less current liabilities			1,910,717		1,204,918
Creditors: amounts falling due after more than one year	8		(246,667)		(345,000)
Net assets			1,664,050		859,918
Capital and reserves	•		1 004 400		1 000 000
Called up share capital	9		1,834,486		1,260,292
Share premium account			7,811,820		7,786,014
Profit and loss reserves			(7,982,256)		(8,186,388)
Total equity			1,664,050		859,918
iotai equity					

These financial statements have been prepared in accordance with the provisions applicable to companies subject to the small companies regime.

The financial statements were approved by the board of directors and authorised for issue on 14102/22 and are signed on its behalf by:

Mr M McArthur

Chairman

Company Registration No. SC011580

# STATEMENT OF CHANGES IN EQUITY FOR THE YEAR ENDED 31 MAY 2021

		Share capital	Share premium account	Profit and loss reserves	Total
	Notes	£	£	£	£
Balance at 1 June 2019		1,260,292	7,786,014	(8,209,389)	836,917
Year ended 31 May 2020: Profit and total comprehensive income for the year		_	-	23,001	23,001
Balance at 31 May 2020		1,260,292	7,786,014	(8,186,388)	859,918
Year ended 31 May 2021: Profit and total comprehensive income for the year Issue of share capital	9	574,194	25,806	204,132	204,132
Balance at 31 May 2021		1,834,486	7,811,820	(7,982,256)	1,664,050

# NOTES TO THE FINANCIAL STATEMENTS

### FOR THE YEAR ENDED 31 MAY 2021

### 1 Accounting policies

### **Company Information**

Dunfermline Athletic Football Club Limited is a private company limited by shares incorporated in Scotland. The registered office is East End Park, Halbeath Road, Dunfermline, Fife, KY12 7RB.

# 1.1 Accounting convention

These financial statements have been prepared in accordance with FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland" ("FRS 102") and the requirements of the Companies Act 2006 as applicable to companies subject to the small companies regime. The disclosure requirements of section 1A of FRS 102 have been applied other than where additional disclosure is required to show a true and fair view.

The financial statements are prepared in sterling, which is the functional currency of the company. Monetary amounts in these financial statements are rounded to the nearest  $\pounds$ .

The financial statements have been prepared under the historical cost convention. The principal accounting policies adopted are set out below.

### 1.2 Going concern

The company recorded a profit of £204,132 (2020: £23,001) during the year. At 31 May 2021, the company had net current assets of £820,073 (2020: £34,802) and a balance sheet surplus of £1,664,050 (2020: £859,918).

The directors have considered the impact of Covid-19 and have prepared financial forecasts on a prudent basis with assumptions which the directors consider appropriate to the financial position of the company and its future anticipated revenues and costs. Specific consideration has been given to:

- · The costs and operational restrictions due to Covid-19
- · The financial stability of the club
- · Net transfer activity
- · Development of the club's youth academy
- · Team performance

The club's financial position was boosted in December 2021 by a significant cash injection in the form of a convertible loan from the new investors. The loan is interest free and not repayable in cash. The loan will be converted to equity within 5 years.

The directors acknowledge that the company's liquidity position relies on the directors continuing to review the club's budget and ensure that costs are controlled especially now that fans are able to return to the stadium for matches.

After due consideration of the above, the directors are satisfied that the company has access to adequate resources to continue in operational existence for period of at least twelve months from the date of approval of the financial statements. The directors therefore continue to adopt the going concern basis of accounting in preparing the financial statements.

#### 1.3 Turnover

Turnover represents income from football for the year in respect of gate receipts, advertising boards, sponsorship, broadcasting revenue and corporate hospitality and is shown net of VAT and other sales related taxes. The fair value of consideration takes into account trade discounts, settlement discounts and volume rebates.

# NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MAY 2021

# 1 Accounting policies

(Continued)

Season tickets sales are deferred, and together with gate receipts and other matchday revenue, recognised throughout the football season as games are played. Sponsorship and other commercial revenue is recognised over the duration of the respective contracts. Broadcasting revenues are recognised when the relevant televised match is played. Merit awards are recognised when they are certain.

Revenue from contracts for the provision of professional services is recognised by reference to the stage of completion when the stage of completion, costs incurred and costs to complete can be estimated reliably. The stage of completion is calculated by comparing costs incurred, mainly in relation to contractual hourly staff rates and materials, as a proportion of total costs. Where the outcome cannot be estimated reliably, revenue is recognised only to the extent of the expenses recognised that it is probable will be recovered.

# 1.4 Intangible fixed assets other than goodwill

Intangible assets acquired separately from a business are recognised at cost and are subsequently measured at cost less accumulated amortisation and accumulated impairment losses.

Intangible assets acquired on business combinations are recognised separately from goodwill at the acquisition date where it is probable that the expected future economic benefits that are attributable to the asset will flow to the entity and the fair value of the asset can be measured reliably; the intangible asset arises from contractual or other legal rights; and the intangible asset is separable from the entity.

Amortisation is recognised so as to write off the cost or valuation of assets less their residual values over their useful lives on the following bases:

Player registrations

Over the term of the players contract

# 1.5 Tangible fixed assets

Tangible fixed assets are initially measured at cost and subsequently measured at cost or valuation, net of depreciation and any impairment losses.

Depreciation is recognised so as to write off the cost or valuation of assets less their residual values over their useful lives on the following bases:

Leasehold property Plant and machinery Equipment

Motor vehicles

3.33% straight line 20% straight line 25% reducing balance 33% straight line

The gain or loss arising on the disposal of an asset is determined as the difference between the sale proceeds and the carrying value of the asset, and is credited or charged to profit or loss.

# 1.6 Fixed asset investments

Interests in subsidiaries, associates and jointly controlled entities are initially measured at cost and subsequently measured at cost less any accumulated impairment losses. The investments are assessed for impairment at each reporting date and any impairment losses or reversals of impairment losses are recognised immediately in profit or loss.

A subsidiary is an entity controlled by the company. Control is the power to govern the financial and operating policies of the entity so as to obtain benefits from its activities.

# NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MAY 2021

# 1 Accounting policies

(Continued)

An associate is an entity, being neither a subsidiary nor a joint venture, in which the company holds a long-term interest and where the company has significant influence. The company considers that it has significant influence where it has the power to participate in the financial and operating decisions of the associate.

Entities in which the company has a long term interest and shares control under a contractual arrangement are classified as jointly controlled entities.

### 1.7 Impairment of fixed assets

At each reporting period end date, the company reviews the carrying amounts of its tangible and intangible assets to determine whether there is any indication that those assets have suffered an impairment loss. If any such indication exists, the recoverable amount of the asset is estimated in order to determine the extent of the impairment loss (if any). Where it is not possible to estimate the recoverable amount of an individual asset, the company estimates the recoverable amount of the cash-generating unit to which the asset belongs.

Recoverable amount is the higher of fair value less costs to sell and value in use. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset for which the estimates of future cash flows have not been adjusted.

If the recoverable amount of an asset (or cash-generating unit) is estimated to be less than its carrying amount, the carrying amount of the asset (or cash-generating unit) is reduced to its recoverable amount. An impairment loss is recognised immediately in profit or loss, unless the relevant asset is carried at a revalued amount, in which case the impairment loss is treated as a revaluation decrease.

Recognised impairment losses are reversed if, and only if, the reasons for the impairment loss have ceased to apply. Where an impairment loss subsequently reverses, the carrying amount of the asset (or cash-generating unit) is increased to the revised estimate of its recoverable amount, but so that the increased carrying amount does not exceed the carrying amount that would have been determined had no impairment loss been recognised for the asset (or cash-generating unit) in prior years. A reversal of an impairment loss is recognised immediately in profit or loss, unless the relevant asset is carried at a revalued amount, in which case the reversal of the impairment loss is treated as a revaluation increase.

#### 1.8 Stocks

Stocks are stated at the lower of cost and estimated selling price less costs to complete and sell. Cost comprises direct materials and, where applicable, direct labour costs and those overheads that have been incurred in bringing the stocks to their present location and condition.

Stocks held for distribution at no or nominal consideration are measured at the lower of cost and replacement cost, adjusted where applicable for any loss of service potential.

At each reporting date, an assessment is made for impairment. Any excess of the carrying amount of stocks over its estimated selling price less costs to complete and sell is recognised as an impairment loss in profit or loss. Reversals of impairment losses are also recognised in profit or loss.

# 1.9 Cash and cash equivalents

Cash and cash equivalents are basic financial assets and include cash in hand, deposits held at call with banks, other short-term liquid investments with original maturities of three months or less, and bank overdrafts. Bank overdrafts are shown within borrowings in current liabilities.

# NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MAY 2021

# 1 Accounting policies

(Continued)

#### 1.10 Financial instruments

The company has elected to apply the provisions of Section 11 'Basic Financial Instruments' and Section 12 'Other Financial Instruments Issues' of FRS 102 to all of its financial instruments.

Financial instruments are recognised in the company's balance sheet when the company becomes party to the contractual provisions of the instrument.

Financial assets and liabilities are offset, with the net amounts presented in the financial statements, when there is a legally enforceable right to set off the recognised amounts and there is an intention to settle on a net basis or to realise the asset and settle the liability simultaneously.

#### Basic financial assets

Basic financial assets, which include debtors and cash and bank balances, are initially measured at transaction price including transaction costs and are subsequently carried at amortised cost using the effective interest method unless the arrangement constitutes a financing transaction, where the transaction is measured at the present value of the future receipts discounted at a market rate of interest. Financial assets classified as receivable within one year are not amortised.

#### Classification of financial liabilities

Financial liabilities and equity instruments are classified according to the substance of the contractual arrangements entered into. An equity instrument is any contract that evidences a residual interest in the assets of the company after deducting all of its liabilities.

#### Basic financial liabilities

Basic financial liabilities, including creditors, bank loans, loans from fellow group companies and preference shares that are classified as debt, are initially recognised at transaction price unless the arrangement constitutes a financing transaction, where the debt instrument is measured at the present value of the future payments discounted at a market rate of interest. Financial liabilities classified as payable within one year are not amortised.

Debt instruments are subsequently carried at amortised cost, using the effective interest rate method.

Trade creditors are obligations to pay for goods or services that have been acquired in the ordinary course of business from suppliers. Amounts payable are classified as current liabilities if payment is due within one year or less. If not, they are presented as non-current liabilities. Trade creditors are recognised initially at transaction price and subsequently measured at amortised cost using the effective interest method.

# 1.11 Equity instruments

Equity instruments issued by the company are recorded at the proceeds received, net of transaction costs. Dividends payable on equity instruments are recognised as liabilities once they are no longer at the discretion of the company.

#### 1.12 Taxation

The tax expense represents the sum of the tax currently payable and deferred tax.

#### Current tax

The tax currently payable is based on taxable profit for the year. Taxable profit differs from net profit as reported in the profit and loss account because it excludes items of income or expense that are taxable or deductible in other years and it further excludes items that are never taxable or deductible. The company's liability for current tax is calculated using tax rates that have been enacted or substantively enacted by the reporting end date.

# NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MAY 2021

# 1 Accounting policies

(Continued)

#### Deferred tax

Deferred tax liabilities are generally recognised for all timing differences and deferred tax assets are recognised to the extent that it is probable that they will be recovered against the reversal of deferred tax liabilities or other future taxable profits. Such assets and liabilities are not recognised if the timing difference arises from goodwill or from the initial recognition of other assets and liabilities in a transaction that affects neither the tax profit nor the accounting profit.

The carrying amount of deferred tax assets is reviewed at each reporting end date and reduced to the extent that it is no longer probable that sufficient taxable profits will be available to allow all or part of the asset to be recovered. Deferred tax is calculated at the tax rates that are expected to apply in the period when the liability is settled or the asset is realised. Deferred tax is charged or credited in the profit and loss account, except when it relates to items charged or credited directly to equity, in which case the deferred tax is also dealt with in equity. Deferred tax assets and liabilities are offset when the company has a legally enforceable right to offset current tax assets and liabilities and the deferred tax assets and liabilities relate to taxes levied by the same tax authority.

# 1.13 Employee benefits

The costs of short-term employee benefits are recognised as a liability and an expense, unless those costs are required to be recognised as part of the cost of stock or fixed assets.

The cost of any unused holiday entitlement is recognised in the period in which the employee's services are received.

Termination benefits are recognised immediately as an expense when the company is demonstrably committed to terminate the employment of an employee or to provide termination benefits.

# 1.14 Retirement benefits

Payments to defined contribution retirement benefit schemes are charged as an expense as they fall due.

#### 1.15 Leases

Rentals payable under operating leases, including any lease incentives received, are charged to profit or loss on a straight line basis over the term of the relevant lease except where another more systematic basis is more representative of the time pattern in which economic benefits from the leases asset are consumed.

Rental income from operating leases is recognised on a straight line basis over the term of the relevant lease. Initial direct costs incurred in negotiating and arranging an operating lease are added to the carrying amount of the leased asset and recognised on a straight line basis over the lease term.

# 1.16 Government grants

Government grants are recognised at the fair value of the asset received or receivable when there is reasonable assurance that the grant conditions will be met and the grants will be received.

A grant that specifies performance conditions is recognised in income when the performance conditions are met. Where a grant does not specify performance conditions it is recognised in income when the proceeds are received or receivable. A grant received before the recognition criteria are satisfied is recognised as a liability.

# 1.17 Foreign exchange

Transactions in currencies other than pounds sterling are recorded at the rates of exchange prevailing at the dates of the transactions. At each reporting end date, monetary assets and liabilities that are denominated in foreign currencies are retranslated at the rates prevailing on the reporting end date. Gains and losses arising on translation in the period are included in profit or loss.

# NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MAY 2021

2	Emn	loyees
4	EIIID	loyees

3

The average monthly number of persons (including directors) employed by the company during the year was:

was:		
	2021 Number	2020 Number
Total	51 	88
Intangible fixed assets		Player registration s £
Cost		100.026

At 1 June 2020	100,020
Additions	45,000
Disposals	(98,651)

At 31 May 2021	46,375
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Amortisation and impairment	
At 1 June 2020	100,026
Amortisation charged for the year	31,667
Disposals	(98,651)

At 31 May 2021	33,042
Carrying amount	
At 31 May 2021	13,333

31 May 2020	-	

# NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MAY 2021

4	Tangible fixed assets			
		Land and buildings	Plant and machinery etc	Total
		£	£	£
	Cost At 1 June 2020	1,789,725	276,013	2,065,738
	Additions	-	3,984	3,984
	At 31 May 2021	1,789,725	279,997	2,069,722
	Depreciation and impairment			
	At 1 June 2020	662,225	233,463	895,688
	Depreciation charged in the year	59,500	37,289	96,789
	At 31 May 2021	721,725	270,752	992,477
	Carrying amount			
	At 31 May 2021	1,068,000	9,245	1,077,245
	At 31 May 2020	1,127,500	42,550	1,170,050
5	Fixed asset investments			
-			2021	2020
			£	£
	Shares in group undertakings and participating interests		65	65
	Other investments other than loans		1	1
			66	66
	Fixed asset investments represent the clubs shares within Fife Scottish Professional Football League Limited.	Elite Academy	Football Limi	ted and the
6	Debtors			
	Amounts falling due within one year:		2021 £	2020 £
	Trade debtors		40,884	34,239
	Other debtors		204,830	14,530
			245,714	48,769

# NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MAY 2021

7	Creditors: amounts falling due within on	e vear				
				2021	2020	
				£	£	
	Trade creditors			41,242	24,014	
	Taxation and social security			55,560	64,679	
	Other creditors			170,639	105,023	
				267,441	193,716	
8	Creditors: amounts falling due after more than one year					
43	<u>-</u>	<u>.</u>		2021	2020	
				£	£	
	Bank loans and overdrafts			50,000	50,000	
	Other creditors			196,667	295,000	
				246,667	345,000	
9	Called up share capital					
		2021	2020	2021	2020	
	Ordinary share capital Issued and fully paid	Number	Number	£	£	
	Ordinary shares of £1 each	1,834,486	1,260,292	1,834,486	1,260,292	

During the year the company issued 574,194 ordinary shares of £1 each for a consideration of £600,000.

# 10 Operating lease commitments

# Lessee

At the reporting end date the company had outstanding commitments for future minimum lease payments under non-cancellable operating leases, as follows:

2021	2020		
£	£		
2,318,917	2,391,917		

# 11 Events after the reporting date

On 31 December 2021 DAFC Fussball GmbH provided a large capital sum by the way of a convertible loan note. The loan is interest free and will be repaid by the issuing of new equity within 5 years which will bring their shareholding to 80%.

# 12 Related party transactions

# Transactions with related parties

During the year the company entered into the following transactions with related parties:

Entities over which the entity has control, joint control or significant influence

# NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MAY 2021

# 12 Related party transactions (Continued) Purchases 2021 2020 £ £

13 Parent company

The parent company is Pars United Community Interest Company, whose registered office is East End Park, Halbeath Road, Dunfermline, KY12 7RB. No individual holds a controlling interest.

12,000